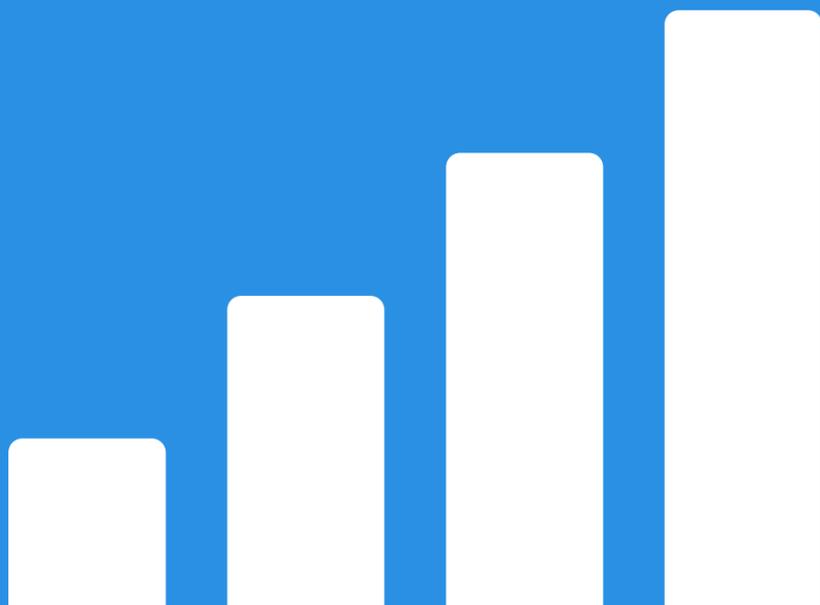
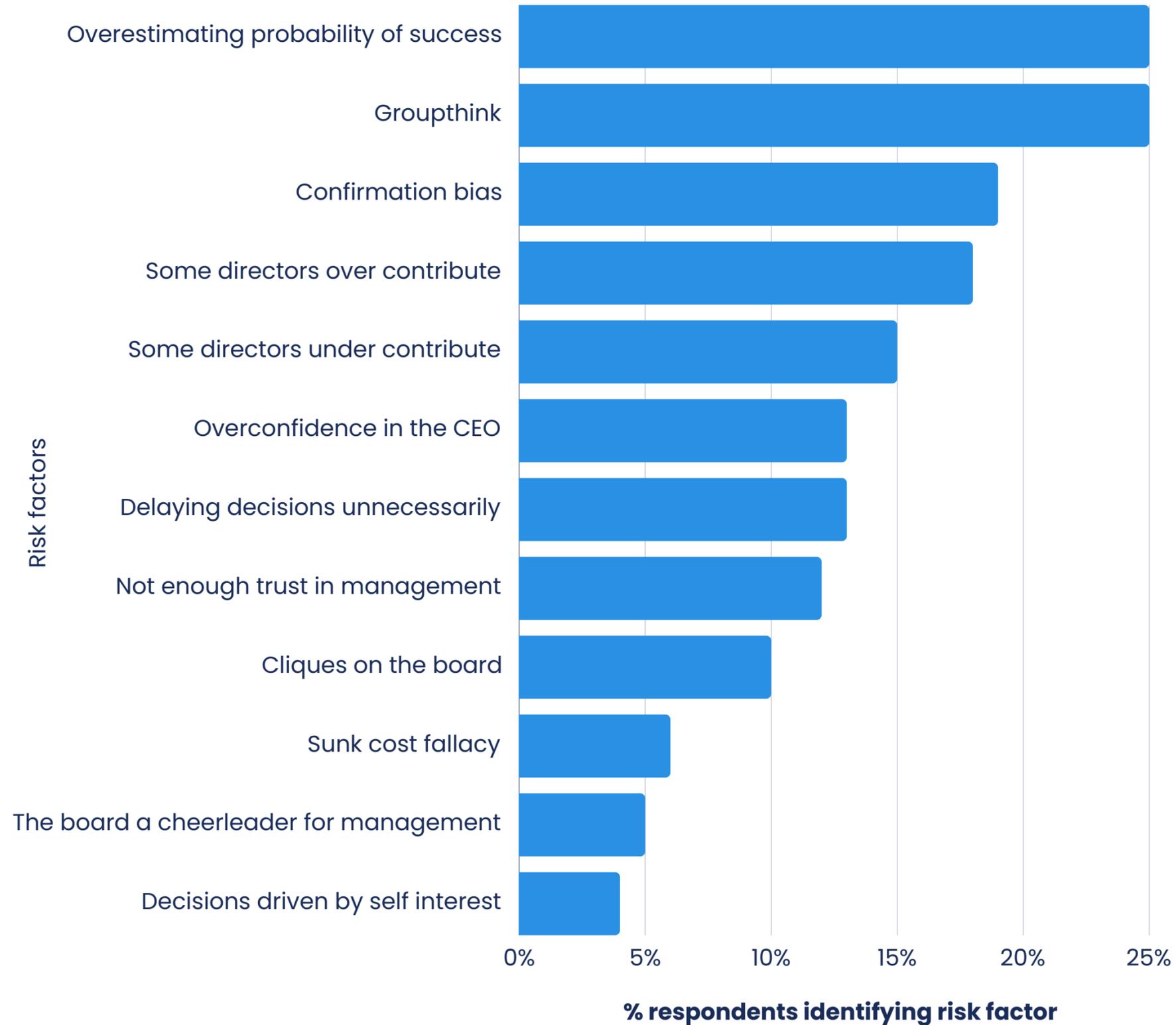


# Board culture data insights

**What does the data say is the greatest risk to board culture across large cap?**

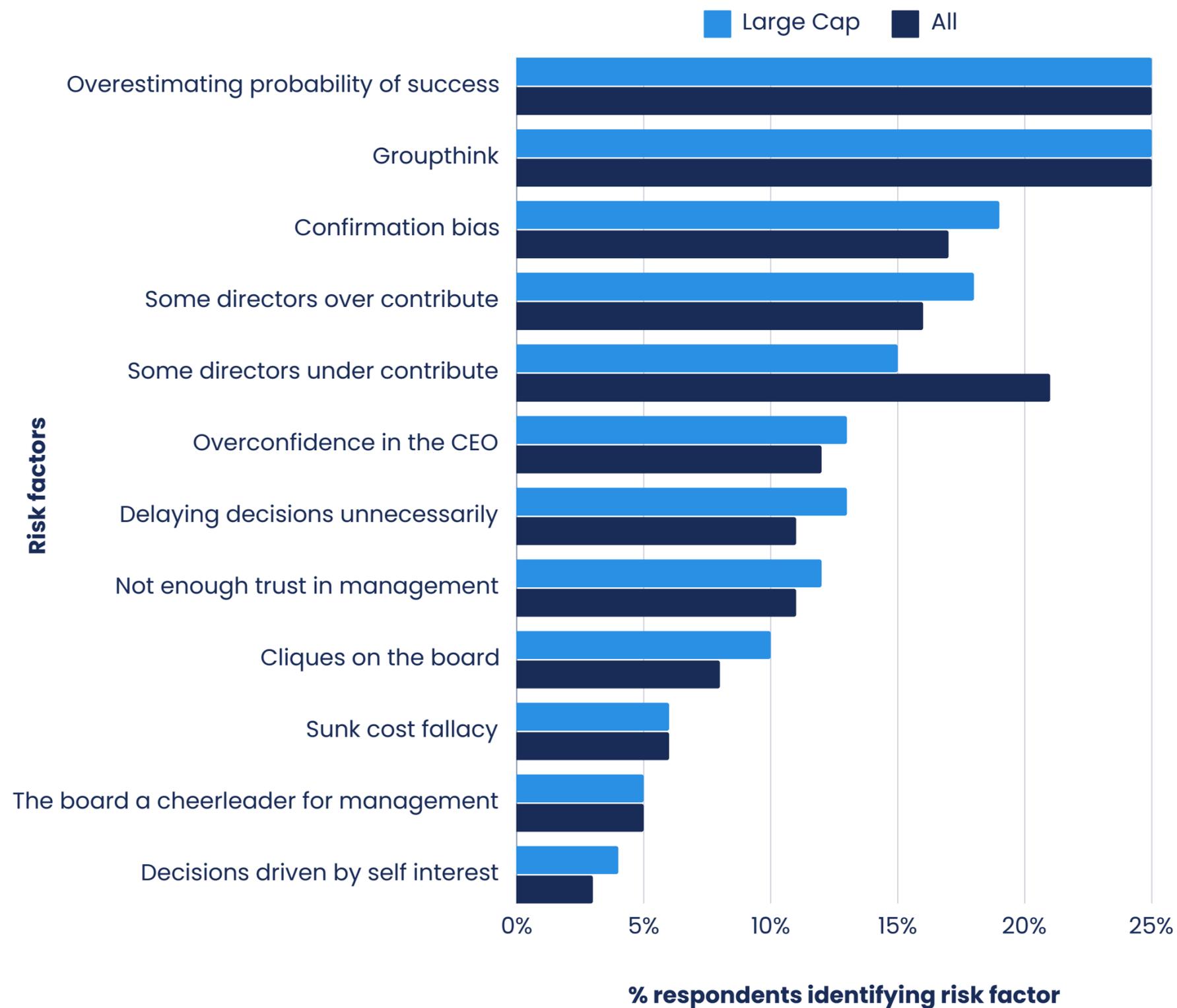




## “WHAT ARE THE GREATEST RISK FACTORS TO THE BOARD’S CULTURE?” (LARGE CAP, 2023)

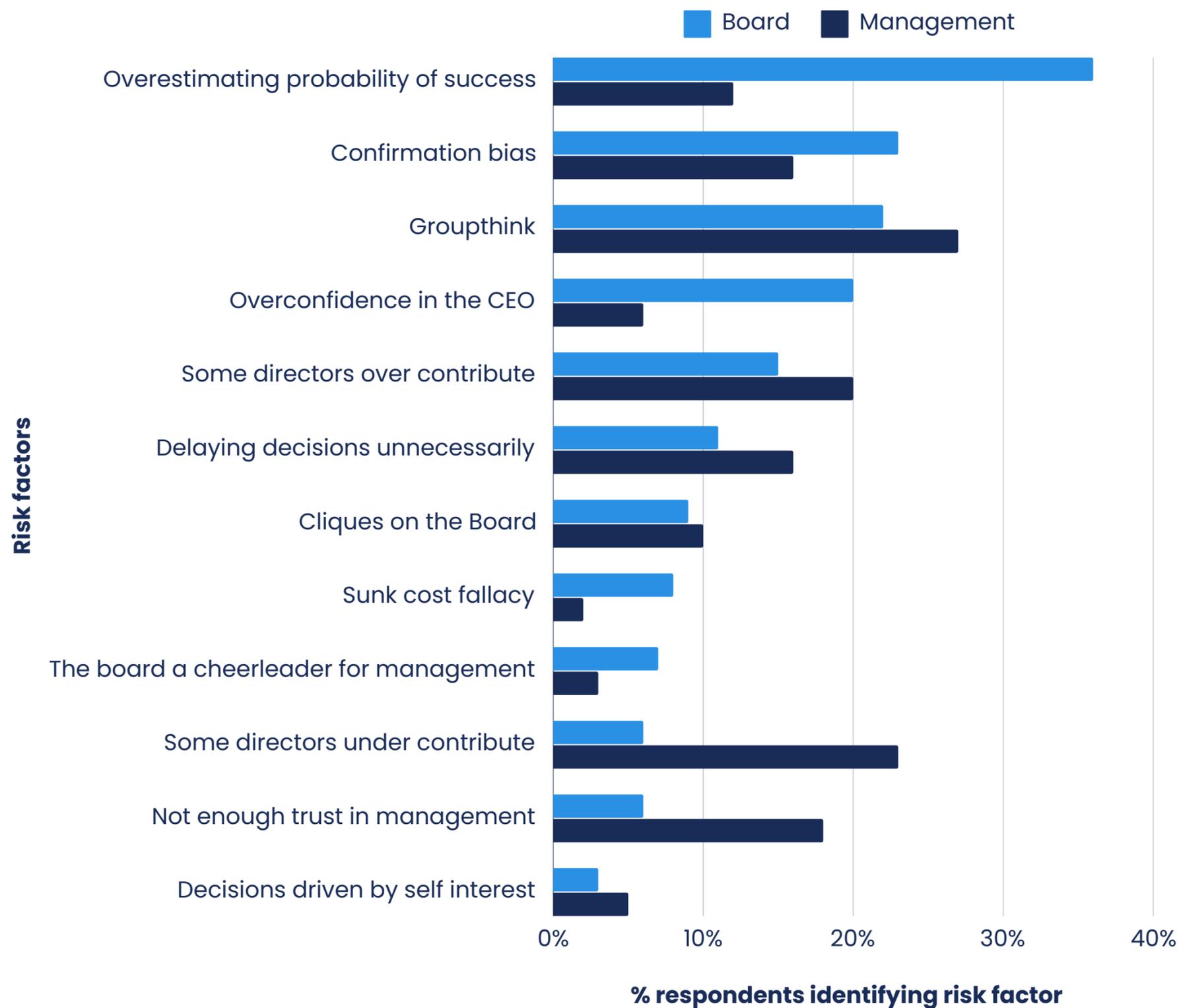
**Overestimating probability of success and groupthink perceived as equal risks to board culture in large cap.**

25% of respondents selected these options as the greatest risk to the board’s culture in 2023.



## “WHAT ARE THE GREATEST RISK FACTORS TO THE BOARD’S CULTURE?” (DIFFERENCE BETWEEN LARGE CAP & ALL ORG TYPES)

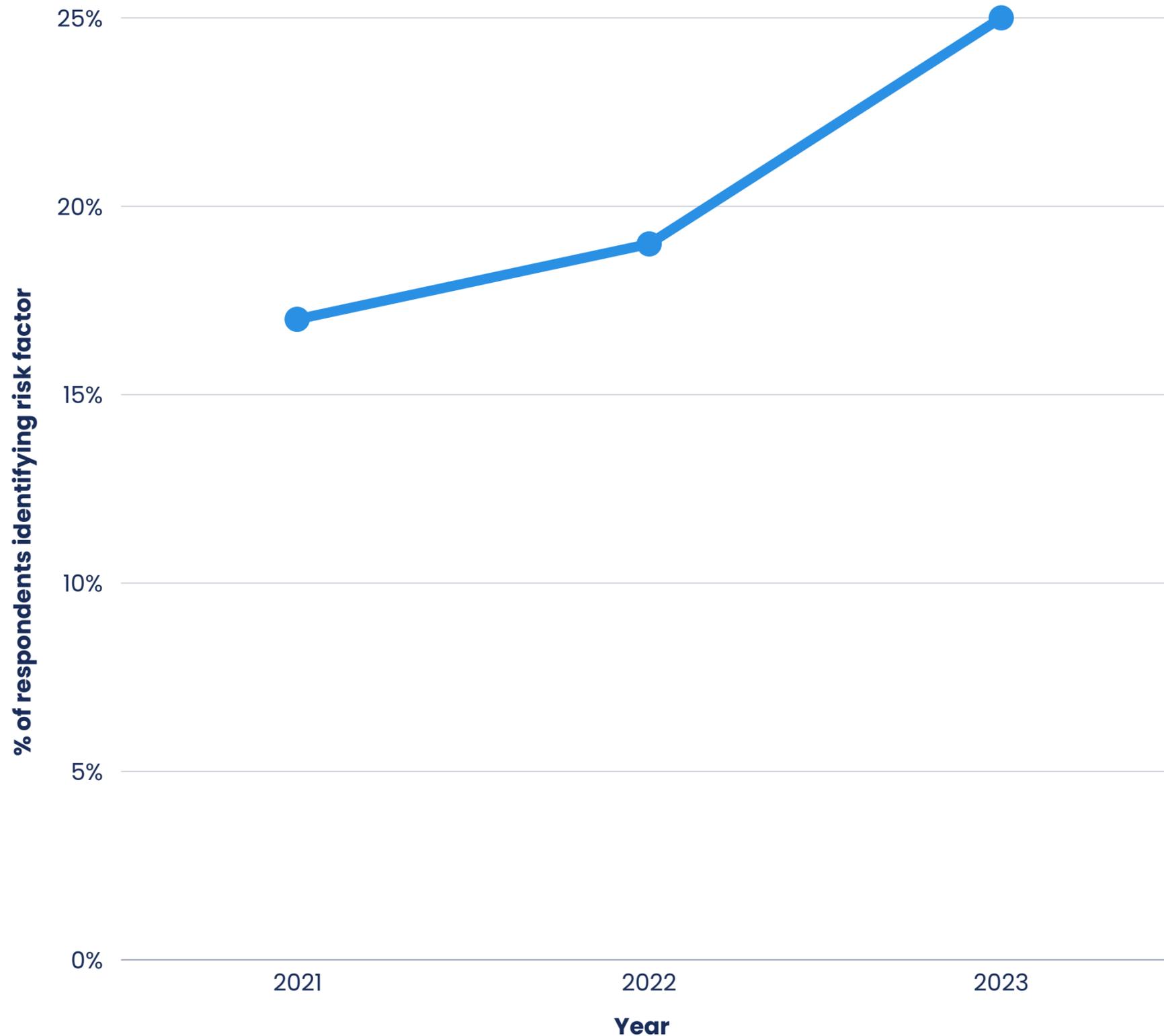
**Similar perceptions of risk factors within large cap compared to other entity types.** Interestingly, large caps view directors over contributing as a greater risk compared to under contributing like other entities.



## “WHAT ARE THE GREATEST RISK FACTORS TO THE BOARD’S CULTURE?” (LARGE CAP, BOARD VS MANAGEMENT, 2023)

**Significant discrepancy between perceptions of risk factors to the board’s culture.**

Management teams are less concerned about overestimating probability of success, but are more concerned about directors under contributing.



## OVERESTIMATING PROBABILITY OF SUCCESS OVER TIME (LARGE CAP)

**“Overestimating probability of success”  
has grown by 8% since 2021.**

This suggests more entities within this cohort are selecting it as the top risk factor to the board’s culture.

# About BoardOutlook

BoardOutlook is committed to enhancing board effectiveness globally. We work with listed, private, government and private equity boards across all areas of board performance, composition, strategy, risk and CEO oversight.

To learn more about the breadth of the BoardOutlook platform, don't hesitate to get in touch with the team to explore your requirements.



To experience some of the functionality of the platform we encourage you to use your device to scan the QR code and step through BoardOutlook's approach. Alternatively see here for an interactive walkthrough: [intro.boardoutlook.com](https://intro.boardoutlook.com)



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